EMPLOYEE SATISFACTION SURVEY RESULTS

2020 | 2021 | 2022 | 2023



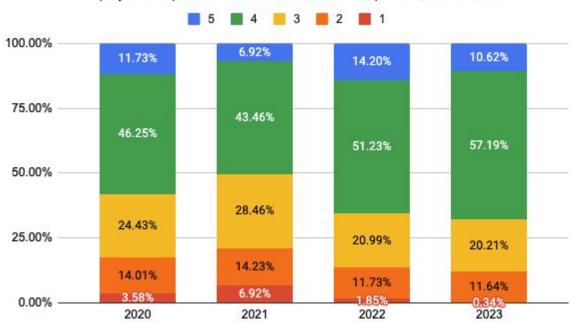
GENERAL SUMMARY

- 1. Surveys were conducted in November of 2020, 2021, 2022, and 2023.
- 2. Data analysis was conducted by an independent third party.
- 3. In 2023, 307 employees completed or nearly completed the survey, representing a 82.30% response rate (compared to 91.10% in 2022, 71.79% in 2021 and 89.94% in 2020).
- 4. In 2023, district employees reported an overall positive level of satisfaction working in the district (3.66), which reflected a slight increase from 2022 (3.64)



GENERAL SATISFACTION

Employees' Reported Level of Satisfaction Comparison, 2020-2023





GENERAL AREAS OF SATISFACTION

| Table 2: General Areas of Satisfaction | Satisfaction (All Respondents) | | | | Diff. from |
|--|--------------------------------|------|-------|------|------------|
| | 2020 | 2021 | 2022 | 2023 | Prior Year |
| Job Satisfaction - Personal Factors | 3.92 | 3.87 | 3.95 | 3.96 | 0.01 |
| Satisfaction with Advanced Opportunities | 3.22 | 3.49 | 3.53 | 3.57 | 0.04 |
| Satisfaction with Belonging (Work Environment) | 3.44 | 3.45 | 3.69* | 3.78 | 0.09 |
| Satisfaction with District | 3.40 | 3.36 | 3.62* | 3.67 | 0.05 |
| Satisfaction with the Administrators | 3.15 | 3.24 | 3.49* | 3.51 | 0.02 |
| Satisfaction with Compensation | 2.61 | 2.44 | 2.70* | 2.71 | 0.01 |
| Overall Satisfaction | 3.48 | 3.29 | 3.64* | 3.66 | 0.02 |

^{*} Difference from prior year is statistically significant at (p<.05)



PERSONAL AREAS OF SATISFACTION

| Table 3: Satisfaction – Personal Factors | Satisfaction (All Respondents) | | | | |
|--|--------------------------------|------|------|------|--|
| | 2020 | 2021 | 2022 | 2023 | |
| I feel my work has purpose. | 4.47 | 4.44 | 4.44 | 4.45 | |
| I feel personally connected to the people in my work area. | 3.98 | 4.09 | 4.15 | 4.10 | |
| I feel good about working in public education. | 4.09 | 4.03 | 4.02 | 3.97 | |
| Most days, I feel I have made progress in my work. | 3.86 | 3.88 | 3.94 | 3.93 | |
| I am generally happy at work. | 3.67 | 3.66 | 3.89 | 3.87 | |
| I look forward to going to work most days. | 3.60 | 3.67 | 3.80 | 3.82 | |
| I am able to establish and maintain a healthy work-life balance. | 2.93 | 3.32 | 3.43 | 3.56 | |



DISTRICT AREAS OF SATISFACTION

| Table 6: Satisfaction - District | Satisfaction (All Respondents) | | | | |
|---|--------------------------------|------|-------|------|--|
| | 2020 | 2021 | 2022 | 2023 | |
| Employees are professional and courteous when working with parents, students, and colleagues. | 4.33 | 4.02 | 4.13 | 4.14 | |
| I believe my position within the District is secure. | 3.50 | 3.54 | 3.77 | 3.83 | |
| The work I do matters to the District. | 3.58 | 3.51 | 3.72 | 3.88 | |
| Meeting the needs of students is one of the District's top priorities. | 3.85 | 3.44 | 3.63 | 3.57 | |
| I would recommend someone to work in the district. | 3.08 | 3.07 | 3.45* | 3.49 | |
| I feel trusted and valued as an employee. | 2.78 | 3.01 | 3.35* | 3.54 | |
| I believe the District is headed in the right direction. | 2.85 | 2.95 | 3.29* | 3.27 | |

^{*} Difference from prior year is statistically significant at (p<.05)





ADVANCEMENT OPPORTUNITIES

| Table 4: Satisfaction – Advancement Opportunities | Satisfaction (All Respondents) | | | | |
|---|--------------------------------|------|-------|------|--|
| | 2020 | 2021 | 2022 | 2023 | |
| It is important to me to have opportunities that advance or support the development of my skills. | 4.00 | 4.35 | 4.31 | 4.36 | |
| I have the materials I need to effectively perform my work. | 3.50 | 3.39 | 3.59 | 3.65 | |
| I feel the training (i.e., safety, technology, procedures, processes) I have received has supported my ability to successfully perform my job responsibilities. | 3.26 | 3.07 | 3.44* | 3.48 | |
| I have opportunities to learn and develop in ways that are relevant to me. | 3.33 | 3.02 | 3.26 | 3.32 | |



WORK ENVIRONMENT & BELONGING

| Table 5: Satisfaction – Work Environment and Belonging | Satisfaction (All Respondents) | | | | |
|---|--------------------------------|------|-------|------|--|
| | 2020 | 2021 | 2022 | 2023 | |
| I feel respected and supported by my colleagues. | 4.12 | 4.09 | 4.16 | 4.17 | |
| I am encouraged to collaborate as a member of the team. | 3.95 | 3.94 | 4.16 | 4.15 | |
| I am allowed to make decisions about how to do my work. | 3.76 | 3.79 | 3.88 | 3.96 | |
| I trust my supervisor to be open and fair. | 3.83 | 3.72 | 3.88 | 3.96 | |
| I believe performance expectations are attainable. | 3.64 | 3.56 | 3.75 | 3.92 | |
| I believe I can influence decisions in my area of responsibility. | 3.10 | 3.39 | 3.52 | 3.72 | |
| My supervisor provides clear direction when there is an identified problem or issue that must be resolved. | NA | 3.42 | 3.63 | 3.71 | |
| I feel respected and supported in my work. | 3.26 | 3.35 | 3.66 | 3.80 | |
| Everyone seems to be working toward the same goal. | 3.48 | 3.17 | 3.65* | 3.74 | |
| I work in an atmosphere where there is mutual respect among all staff. | 3.79 | 3.28 | 3.62* | 3.72 | |
| I receive useful feedback (other than that associated with performance reviews) from my supervisor or other leader. | 2.69 | 2.90 | 3.22* | 3.32 | |
| I receive non-monetary recognition for my contributions. | 2.62 | 2.75 | 3.08* | 3.16 | |

^{*} Difference from prior year is statistically significant at (p<.05)



COMPENSATION

| Table 8: Satisfaction - Compensation | Satisfaction (All Respondents) | | | | |
|---|--------------------------------|------|-------|-------|--|
| | 2020 | 2021 | 2022 | 2023 | |
| The District's total salary and benefits package is competitive with other districts. | 2.58 | 2.39 | 2.59 | 2.83* | |
| My contributions to the District are appropriately rewarded. | 2.64 | 2.48 | 2.82* | 2.71 | |
| The District's total salary and benefit's package meets my needs. | 2.60 | 2.48 | 2.68 | 2.57 | |

^{*} Difference from prior year is statistically significant at (p<.05)

INCREASES 2022 → **2023**

| Items reflecting greatest increase in satisfaction | Satisfa | Satisfaction (All Respondents) | | | |
|---|---------|--------------------------------|-------|--|--|
| | 2022 | 2023 | Diff. | | |
| I believe I can influence decisions in my area of responsibility. | 3.51 | 3.72 | 0.20 | | |
| I feel trusted and valued as an employee. | 3.34 | 3.54 | 0.20 | | |
| I believe performance expectations are attainable. | 3.74 | 3.92 | 0.17 | | |
| The work I do matters to the District. | 3.71 | 3.88 | 0.17 | | |
| I feel respected and supported in my work. | 3.65 | 3.80 | 0.15 | | |



DECREASES 2022 → **2023**

| Itama vaflacting greatest decrease in estisfaction | Satisfaction (All Respondents) | | | |
|---|--------------------------------|------|-------|--|
| Items reflecting greatest decrease in satisfaction | 2022 | 2023 | Diff. | |
| I have access to the appropriate administrator in times of uncertainty. | 3.80 | 3.74 | -0.06 | |
| Meeting the needs of students is one of the District's top priorities. | 3.63 | 3.57 | -0.06 | |
| The District has a clearly defined direction. | 3.50 | 3.46 | -0.05 | |
| I feel good about working in public education. | 4.01 | 3.97 | -0.04 | |
| I feel personally connected to the people in my work area. | 4.14 | 4.10 | -0.04 | |



QUALITATIVE ANALYSIS 2023

- Of all respondents, 67.65% identified their relationships with colleagues (e.g., team, teammates, co-workers, staff, people I work with) and the opportunities to work together as being most valued. This was followed by comments that described the "Culture" of the organization (22.69%) and "Students" (18.91%) as the next most liked attributes about working in Whitnall School District.
- Themes associated with "Increase Compensation and Minimize Cost of Benefits" (22.27%) was identified as having the greatest opportunity for improved satisfaction. This is consistent with previously reported results suggesting, in general, employees are least satisfied with their level of compensation.
- Compensation was the most commonly identified opportunity to increase employee satisfaction (34.59%) followed by "Provide Feedback" (10.90%) and "Increasing Professional Development Opportunities" (10.15%).